# School Improvement Plan 

SY 2015-2016<br>Pulaski School<br>Principal: Tammy Morgan

## Section 1. Set goals aligned to the AIP

Instructions: Analyze EOY Galileo data from last year to help set your end-of-year goals for the current school year. You must set three student learning goals, which are aligned to the student learning goals in this year's AIP:

1. By EOY, the district will realize at least a $40 \%$ reduction in students not proficient or advanced in ELA and Math for grades K-5, and in ELA and Math for grades 6-12
2. BY EOY, the district will see at least $10 \%$ of students in warning move into needs improvement in ELA and Math
3. By EOY, the district will see at least $10 \%$ of students in proficient move into advanced in ELA and Math
(a) Describe the goals you have for student outcomes, in terms of approximate number of students that you need to move to meet each of the three goals listed above.

## Goal \#1:

From BOY 2015 to EOY 2016, all grade 2-5 teachers will reduce by $40 \%$ the \# of students not proficient on Galileo ELA and Math.

| GRADE | SY 14-15 EOY <br> \% of students <br> NI/W | SY 15-16 Goal <br> \% of students <br> NI/W | \# of students to <br> move out of NI/W <br> during the SY 15-16 |
| :---: | :---: | :---: | :---: |
| Grade 2 ELA | $31.6 \%(31)$ | $19 \%(19)$ | 12 |
| Grade 2 Math | $21.4 \%(21)$ | $13 \%(12)$ | 9 |
| Grade 3 ELA | $21.9 \%(21)$ | $13 \%(13)$ | 8 |
| Grade 3 Math | $6.25 \%(6)$ | $4 \%(4)$ | 2 |
| Grade 4 ELA | $33.3 \%(35)$ | $20 \%(21)$ | 14 |
| Grade 4 Math | $25.7 \%(27)$ | $15 \%(16)$ | 11 |
| Grade 5 ELA | $40.2 \%(35)$ | $24 \%(21)$ | 14 |
| Grade 5 Math | $21.9 \%(19)$ | $13 \%(11)$ | 8 |

## Goal \#2:

From BOY 2015 to EOY 2016, all grade 2-5 teachers will increase the \% of student scoring Advanced by $10 \%$ on Galileo ELA and Math.

| GRADE | SY 14-15 EOY <br> \% of student <br> Advanced | 2015-2016 Goal <br> \% of students <br> Advanced | \# of students to <br> move to Advanced <br> during the SY 15-16 |
| :---: | :---: | :---: | :---: |
| Grade 2 ELA | $0 \%(0)$ | $1 \%(1)$ | 1 |
| Grade 2 Math | $38.8 \%(38)$ | $42.6 \%(42)$ | 4 |
| Grade 3 ELA | $20 \%(19)$ | $22 \%(21)$ | 2 |
| Grade 3 Math | $71.9 \%(69)$ | $79 \%(76)$ | 7 |
| Grade 4 ELA | $12.4 \%(13)$ | $13 \%(14)$ | 1 |
| Grade 4 Math | $62.9 \%(66)$ | $69 \%(72)$ | 6 |
| Grade 5 ELA | $12.6 \%(11)$ | $13 \%(12)$ | 1 |
| Grade 5 Math | $62.1 \%(54)$ | $68 \%(59)$ | 5 |

## Goal \#3:

From BOY 2015 to EOY 2016, all grade 2-5 teachers will decrease the \% of student scoring Warning by $10 \%$ on Galileo ELA and Math.

| GRADE | SY 14-15 EOY <br> \% of student <br> Warning | 2015-2016 Goal <br> \% of students <br> Warning | \# of students <br> to Move out of <br> Warning <br> during the SY <br> $\mathbf{1 5 - 1 6}$ |
| :---: | :---: | :---: | :---: |
| Grade 2 ELA | $7.1 \%(7)$ | $6.4 \%(6)$ | 1 |
| Grade 2 Math | $10.2 \%(10)$ | $9.2 \%(9)$ | 1 |
| Grade 3 ELA | $1.04 \%(1)$ | $0 \%(0)$ | 1 |
| Grade 3 Math | $5.21 \%(5)$ | $4.7 \%(4)$ | 1 |
| Grade 4 ELA | $9.5 \%(10)$ | $8.6 \%(9)$ | 1 |
| Grade 4 Math | $9.52 \%(10)$ | $8.6 \%(9)$ | 1 |
| Grade 5 ELA | $10.3 \%(9)$ | $9.3 \%(8)$ | 1 |
| Grade 5 Math | $17.2 \%(15)$ | $15.5 \%(13)$ | 1 |

## Goal \#4:

From BOY 2015 to EOY 2016, teachers in grades K-2, will reduce by $40 \%$ the number of students not meeting benchmark on DIBELS.

| GRADE | SY 14-15 EOY <br> \% of students at <br> Benchmark | SY 14-15 EOY <br> \% of students at <br> Strategic | SY 14-15 EOY <br> \% of students at <br> Intensive |
| :---: | :---: | :---: | :---: |
| K | $88 \%(87)$ | $5 \%(5)$ | $7 \%(7)$ |
| 1 | $79 \%(74)$ | $7 \%(7)$ | $14 \%(13)$ |
| 2 | $83 \%(81)$ | $10 \%(10)$ | $7 \%(7)$ |
| $\mathrm{K}-2$ | $83 \%(242)$ | $8 \%(22)$ | $9 \% \mathrm{n}(27)$ |

(b) Describe the process or system you will use to revisit student data throughout the year and track progress toward your goals as new data become available.

Data will be tracked at the school level by grade and at the teacher level by student.

## School Level:

A data wall will be developed identifying at BOY, MOY, and EOY:

- District Benchmark (Grades 2-5): The \% of students at each of the performance levels $\mathrm{A}, \mathrm{P}, \mathrm{NI}$, and $W$.
- DIBELS (Grades K-2): The \% of students scoring B, S, and I.


## Teacher Level:

Teachers will participate in individual data meetings with the TLS/school administration to review and discuss data and next steps. Each teacher will maintain a data folder identifying how students are performing at BOY, MOY, and EOY.

Section 2. Use data to determine school-specific strengths and weaknesses for each AIP objective
(a) What progress did your school make last year in student learning?

## District Benchmark Data: <br> ELA:

- Grade 3 reduced the \% of students scoring NI/W by $52 \%$. (MET TARGET)
- Grade 2 and 3 reduced the \% of students scoring NI/W by at least $40 \%$. Grade 3 by $35 \%$. Grade 4 by $37 \%$.
- Grade 3 \& 4 increased the \% of student scoring advanced by at least $10 \%$. Grade 3 by $55 \%$. Grade 4 by 15\%. (MET TARGET)
- Grade 2, 3, and 4 reduced the \% of students scoring warning by at least $10 \%$. Grade 2 by $54 \%$. Grade 3 by $81 \%$. Grade 4 by 39\%. (MET TARGET)


## Math:

- All grades 2-5 reduced the \% of students scoring NI/W by at least 40\%. Grade 2 by 42\%. Grade 3 by $77 \%$. Grade 4 by 53\%. Grade 5 by 59\%. (MET TARGET)
- All grades 2-5, increased the \% of students scoring advanced by at least 10\%. Grade 2 by 58\%. Grade 3 by 90\%. Grade 4 by 301\%. Grade 5 by 124\%. (MET TARGET)
- Grades 3 \& 4 reduced the \% of students scoring warning by at least 10\%. Grade 3 by $38 \%$. Grade 4 by 25\%. (MET TARGET)


## DIBELS

- Grades K \& 1 reduced the \% of students scoring strategic and intensive by at least 40\%. Grade K by 63\% and Grade 1 by 43\%. (MET TARGET)
- Collectively, grades K-2 reduced the \% of students scoring strategic and intensive by 39\% just missing the target of $40 \%$.
(b) What did students struggle with last year? Why? Please consider data by grade level and subject. Questions to consider include:
- Where are the strong classrooms and grades? How can you use them to lift up other grades and classrooms?
- What grades/classrooms are of the most serious concern?
- What does your data suggest are the reasons why students are struggling?


## ELA:

- ELA achievement and growth as measured by district benchmarks is a focus area moving into the SY 15-16, particularly in grade 5. There was an increase of students scoring in NI/W from BOY to EOY of $4 \%$ as well as an increase in the \% of students scoring warning from BOY to EOY by $22 \%$.
- In grades 2 \& 5, there was a decrease in the \% of students scoring advanced from BOY to EOY.
- Grade 2 reading fluency is a focus moving into the FY 15-16. There was an increase of $7 \%$ in the \% of students scoring intensive and strategic as measured by DIBELS.


## Math:

- In grades 2 \& 5, there was an increase in the \% of students scoring warning. Grade 2 by 25\%. Grade 5 by 22\%.

Possible reasons why students are struggling:

- The grade 5 team did not utilize the College and Career Readiness (CCR) assessments in Reading Street during the SY 14-15. Grades 2-4 incorporated the CCR assessments into their instruction either as a teaching tool where students worked in groups/pairs to discuss questions/answers or eventually released responsibility to students for taking the assessment individually. There appears to be a correlation between students who used the CCR assessments last year and increased student growth in ELA.
- In grade 2, data revealed that we reduced the \% of students scoring in NI/W as measured by district benchmarks. However, grade 2 fluency did not did not improve as measured by DIBELS. At BOY, $84 \%$ of students were meeting benchmark and at EOY, $83 \%$ of students were meeting benchmark. Possible reasons could be the lack of opportunities for students to practice their reading fluency.
- As a whole, there seems to be a heavier focus on remediating and intervening with students who struggle, but students who are proficient are not often challenged as evidenced in the data for students scoring advanced form BOY to EOY, particularly in grades $2 \& 5$ for ELA.


## Section 3. Develop strategies/actions to address focus areas

(a) List your school's primary focus areas and 1-3 secondary focus areas for this year. At least one should be ELA/literacy-focused and at least one should be math-focused. These focus areas could be either general (e.g., improve reading comprehension, improve writing) or standard-specific (e.g., improve narrative writing).

| \#1 Primary Focus Area: Literacy |
| :--- |
| \#2 Secondary Focus Area: Math |
| \#3 Secondary Focus Area: Culture \& Climate |

## \#1 Primary Focus Area: Literacy

| Activities | Person(s) Responsible | By when |
| :---: | :---: | :---: |
| I. Students will engage in deep critical analysis of complex texts using the following strategies: <br> - Close Reading <br> - Annotated Text <br> - Higher Order Thinking | School Administration TLS <br> Teachers | September <br> 2015-June <br> 2016 <br> (ongoing) |
| II. Students will be assessed utilizing the weekly assessments to include: <br> - Reading Street weekly reading assessments <br> - Reading Street weekly CCR assessments <br> - Common Formative Assessments within the curriculum units of study (graphic organizers). | Teachers | September 2015-June 2016 (ongoing) |
| III. Students will engage in daily writing (narrative, literary analysis, research simulation) during a 30 minute writing block. Students will: <br> - Maintain a writing folder to include samples of each type of writing. <br> - Engage in writing conferences with their teachers and use feedback provided to improve their writing. | Teachers | September 2015-June <br> 2016 <br> (ongoing) |
| IV. Identify the students that will be closely monitored for academic progress to ensure growth as measured by state and district assessments: <br> - $40 \%$ of students scoring warning/NI that will move into proficient and advanced on state and district assessments <br> - $10 \%$ of students scoring proficient that | School Administration TLS <br> Teachers | By November 1, 2015 <br> Monitor for |


| will move into advanced on state and district assessments <br> - $10 \%$ of students scoring warning that will move out of warning on state and district assessments |  | progress: <br> November <br> 2015-June <br> 2016 <br> (ongoing) |
| :---: | :---: | :---: |
| V. Design and plan for differentiated instruction to meet the needs of all students requiring: <br> - Intervention support to remediate areas of weakness <br> - Enrichment lessons to enhance and promote academic growth for proficient students | TLS <br> Teachers | September <br> 2015-June <br> 2016 <br> (ongoing) |
| VI. Schedule and create intervention cycles (3x/year): <br> - Following the BOY and MOY district benchmark assessments grade level teachers will analyze the intervention reports to identify priority standards per class. <br> - Classroom teacher will create and administer pre/post common assessments aligned to the priority standards to students falling below the standard as indicated on the class developmental profile grid. <br> - Classroom teacher will create an reteach/action plan for targeting the identified students falling below the standard. The action plan will include intervention homework and in class/after school support. <br> - Monitor at risk students' progress to ensure that the interventions are successfully impacting student growth via pre/post test data sheets submitted to administration at end of each intervention cycle. | School Administration TLS <br> Teachers | Cycle I: <br> October 13, 2015- <br> December 4, 2015 <br> Cycle 2: <br> February 1, 2016-March 31, 2016 <br> Cycle 3: <br> April 4, 2016- <br> June 3, 2016 |

\#2 Secondary Focus Area: Math

| Activities | Person(s) Responsible | By when |
| :---: | :--- | :--- | :--- |
| I. Implement and incorporate the Envisions Math |  |  |
| Program during the daily math block in grades |  |  |
| K-5. |  |  | | School Administration |
| :--- |
| TLS |
| II. Seachers |


| unit <br> - Performance Assessments at the end of each unit. The performance assessment will be used as a common formative assessment three times a year (BOY, MOY, EOY). | Teachers | $2016$ <br> (ongoing) |
| :---: | :---: | :---: |
| III. Design and plan for differentiated instruction to meet the needs of all students requiring: <br> - Intervention support to remediate areas of weakness <br> - Enrichment lessons to enhance and promote academic growth for proficient students | TLS <br> Teachers | September <br> 2015-June <br> 2016 <br> (ongoing) |
| IV. Students will maintain math journals to include: <br> - New math vocabulary <br> - Math concepts <br> - The Standards of mathematical Practice | Teachers | $\begin{aligned} & \hline \text { January 4, } \\ & 2016 \end{aligned}$ |
| V. Schedule and create intervention cycles (3x/year): <br> - Following the BOY and MOY district benchmark assessments grade level teachers will analyze the intervention reports to identify priority standards per class. <br> - Classroom teacher will create and administer pre/post common assessments aligned to the priority standards to students falling below the standard as indicated on the class developmental profile grid. <br> - Classroom teacher will create an reteach/action plan for targeting the identified students falling below the standard. The action plan will include intervention homework and in class/after school support. <br> - Monitor at risk students' progress to ensure that the interventions are successfully impacting student growth via pre/post test data sheets submitted to administration at end of each intervention cycle. | School Administration TLS Teachers | Cycle I: <br> October 13, 2015- <br> December 4, 2015 <br> Cycle 2: <br> February 1, 2016-March <br> 31, 2016 <br> Cycle 3: <br> April 4, 2016- <br> June 3, 2016 |


| Activities | Person(s) Responsible | By when |
| :---: | :--- | :--- |
| I. Implementation of the Second Step is a classroom- | School Administration | January 4, |


| based social-skills program for students in grades K-5. The program teaches socioemotional skills aimed at reducing impulsive and aggressive behavior while increasing social competence. | School Adjustment counselors | 2016 |
| :---: | :---: | :---: |
| II. Partner with New Bedford Child \& Family 's Caring Network to facilitate student groups for student in the CBIP and BBSS programs. The Caring Network is designed to help children between the ages of 4 and 14 who witness violence in their homes, schools, and communities and help them develop safety plans in case of future violence, and show them ways to settle a situation without violence in a group setting. | School Administration School Adjustment counselors | $\begin{aligned} & \hline \text { October 1, } \\ & 2015 \end{aligned}$ |
| III. Monthly Displays of Learning <br> - Displays are integrated arts performances where the is a seamless blend of the academic disciplines (ELA, math, SS, science) and the arts disciplines (music, art, dance). <br> - Students are recognized for Student of the Month, Pulaski Page Turners, and Pulaski Pride Awards. <br> - All families are invited to the Displays of Learning and parents are notified if their child will be receiving an award. | School Administration <br> Fine Arts Team <br> Teachers | $\begin{aligned} & \hline 10 / 21 / 15 \\ & 11 / 24 / 15 \\ & 12 / 21 / 15 \\ & 1 / 28 / 16 \\ & 2 / 25 / 16 \\ & 3 / 30 / 16 \\ & 4 / 14 / 16 \\ & 5 / 26 / 15 \end{aligned}$ |
| IV. Partner with the Pulaski PTO in sponsoring school events for students and their families <br> - Welcome Back Ice cream Social (9/11/15) <br> - Trunk or Treat ( $10 / 23 / 15$ ) <br> - Breakfast with Santa $(12 / 5 / 15)$ <br> - Family Fun Day $(5 / 21 / 16)$ <br> - Movie Night (11/13/15) <br> - Candy Bar Bingo <br> - Easter Egg Hunt (3/19/16) | School Administration PTO | September <br> 2015-June <br> 2016 <br> (ongoing) |
| V. Engage parents in ways to support their children's learning at home <br> - Plan and hold a Literacy Night <br> - Plan and hold a Math Night |  |  |

(b) How will you measure student progress along the way? Please list at least one way you will measure student progress by November 1, February 1, and May 1.

Benchmark

| What I will see by Nov. 1 to know that <br> students are on track to meet the | Data: <br> Teachers have identified the students targeted for growth |
| :--- | :--- |


| end-of-year goal | including $40 \%$ of $\mathrm{NI} / \mathrm{W}, 10 \%$ of proficient, and $10 \%$ of warning. <br> Writing: <br> At least 50\% of all classrooms will engage students in daily writing as evidenced by student writing folders with writing samples and conferencing notes. <br> Differentiation of Instruction: <br> At least 50\% of classrooms are differentiating instruction for struggling students and proficient students as evidenced through classroom observations and lesson plans. |
| :---: | :---: |
| What I will see by Feb. 1 to know that students are on track to meet the end-of-year goal | Data: <br> When comparing BOY to MOY, the \% of students: <br> - Scoring NI/W will reduce by at least $20 \%$. <br> - Scoring advanced will increase by $5 \%$ <br> - Scoring warning will decrease by $5 \%$ <br> Writing: <br> At least $80 \%$ of all classrooms will engage students in daily writing as evidenced by student writing folders with writing samples and conferencing notes. <br> Differentiation of Instruction: <br> At least 65\% of classrooms are differentiating instruction for struggling students and proficient students as evidenced through classroom observations and lesson plans. <br> Deep Analysis of Complex Text: <br> At least $80 \%$ of all classrooms will engage students in deep analysis of text as evidenced through the use of annotated notes and classroom observations. <br> Parent Engagement: <br> Plan and hold a Literacy Night for students and their families. <br> Priority Standards/Cycles: <br> 100\% of classrooms teachers created and implemented reteach/action plans to target an identified priority standard in ELA and math and tracked progress with pre/post assessments. <br> Math Journals: <br> At least $60 \%$ of the classrooms will incorporate the use of interactive math journals into their daily instruction. |


| What I will see by May 1 to know that students are on track to meet the end-of-year goal | Data: <br> When comparing BOY to EOY, the \% of students: <br> - Scoring NI/W will reduce by at least $40 \%$. <br> - Scoring advanced will increase by $10 \%$ <br> - Scoring warning will decrease by $10 \%$ <br> Writing: <br> $100 \%$ of all classrooms will engage students in daily writing as evidenced by student writing folders with writing samples and conferencing notes. <br> Differentiation of Instruction: <br> At least 80\% of classrooms are differentiating instruction for struggling students and proficient students as evidenced through classroom observations and lesson plans. <br> Deep Analysis of Complex Text: <br> At least 90\% of all classrooms will engage students in deep analysis of text as evidenced through the use of annotated notes and classroom observations. <br> Parent Engagement: <br> Plan and hold a Math Night for students and their families. <br> Priority Standards/Cycles: <br> 100\% of classrooms teachers created and implemented reteach/action plans to target an identified priority standard in ELA and math and tracked progress with pre/post assessments. <br> Math Journals: <br> At least $80 \%$ of the classrooms will incorporate the use of interactive math journals into their daily instruction. |
| :---: | :---: |

Note: This year, Office of Instruction liaisons will meet with principals twice monthly to conduct learning walks with an emphasis on monitoring and supporting the implementation of SIPs, including how well teachers are implementing key strategies from recent trainings. Liaisons will help principals develop and execute plans to provide extra support to teachers, as needed.

